## Strategic Risk Taxonomy

LO Risk	L1 Risk	L2 Risk	Further Description
Strategic Risk	Strategic Risk	1. Definition of strategy	<ul><li>a. Appropriate assumptions</li><li>b. Appropriate governance</li></ul>
		2. Economic environment risk	<ul> <li>a. Demographic changes and their impact on labor supply</li> <li>b. Shift in monetary policy (e.g., high interest rates)</li> <li>c. Decrease in disposable income of key target client segments</li> <li>d. Widening of credit spreads</li> </ul>
		3. Geopolitical/political risk	<ul> <li>a. Shifting pressures in trade wars/new trade wars</li> <li>b. Change in trade agreements (e.g., Brexit)</li> <li>c. Increase in terrorism</li> <li>d. Change in tax laws</li> </ul>
		4. Industry and competition risk	<ul><li>a. Competitive disruption in current industries/geographies</li><li>b. Technological disruption (e.g., rise of fintech)</li></ul>
		5. Environmental risk	<ul> <li>a. Shifting focus on social change in areas of operation</li> <li>b. Shifting focus on environmental, social, and governance (ESG) requirements</li> <li>c. Transition/green finance opportunities to position bank for bigger wallet share in this area</li> </ul>
		6. Risks related to investors/shareholders	<ul> <li>a. Shifting focus on social change in areas of operation</li> <li>b. Shifting focus on environmental, social and governance (ESG) requirements</li> <li>c. Transition/green finance opportunities to position bank for bigger wallet share in this area</li> </ul>
		7. Customer/client behavior risks	<ul><li>a. Shift in preferences to digital customer experience</li><li>b. Shift in preferences to more rapid decisions</li></ul>
		8. Regulatory and legislative environment risks	<ul><li>a. Increased supervision on banking industry</li><li>b. New legislations/regulations (e.g., increase in capital requirement)</li></ul>
		9. Execution of strategy	<ul><li>a. Adequate resourcing</li><li>b. Appropriate implementation</li><li>c. Timeliness of changes</li></ul>

